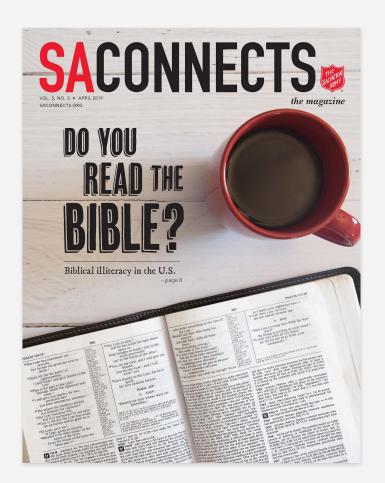
Magazine Redesign

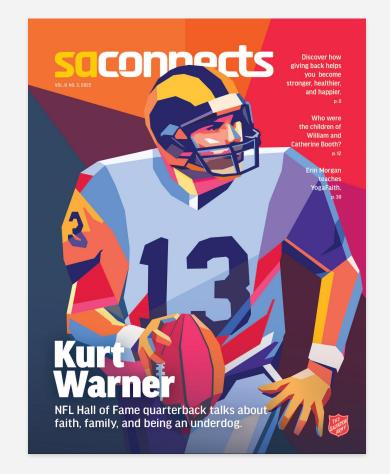
Revitalize your message.

"True art directors must recognize that they are not mere page decorators, but visual communicators, partnering with the editorial team."

- Introduction to Magazine Training

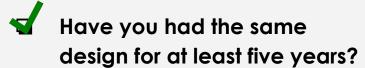






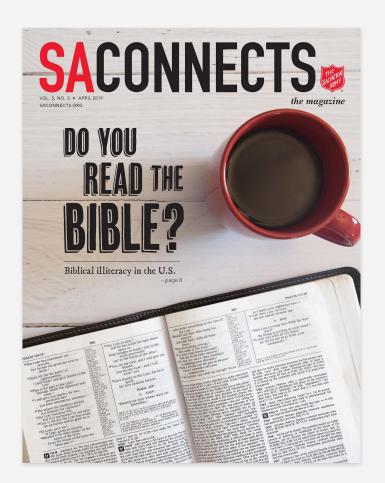
Redesign | Do we need one?

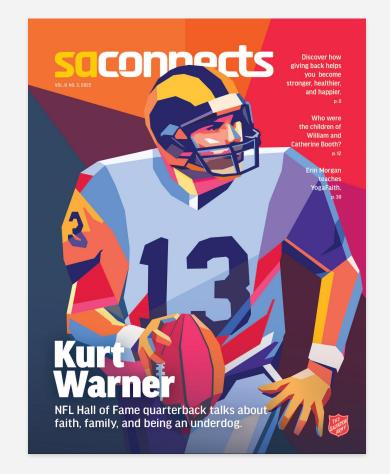
FIRST, ANSWER THESE QUESTIONS:



- Do you want to reach a new or broader audience?
- Is your design, logo, and brand outdated?
- Have you strayed from your magazines original structure/design? Is it no longer cohesive?

- Is your circulation stagnant or decreasing?
- Do you want to change the name of the publication to better reflect your mission?
- Is your design unmemorable or not functional?
- Do you want to shift the focus of your content?









Bik

on



COMING TO THE CROSS

Goodin said the format changes, but it often involves extended and meaningful contemporary worship, the reading of Scripture, a devotional by a guest speaker, and prayer. "There is a significant amount of prayer and Bible reading

in every one of those meetings," says Major Kevin Stoops, Montclair Citadel's corps officer. Goodin adds, "The goal is to foster renewal among the

participants and to make sure that people know that they can leave their burdens at the Cross."

Goodin said the people who come to the café "feel more

connected* to the corps.

"Their growth is deepening rather than expanding," he says.
"I have received testimonies from people saying they feel more
connected with other believers since we started this."

A FRESH START

Other people have shared with Goodin that they were burned out 20 months ago, but "Sunday Night Renewal" came along to meet a need.

"There is also a sense that people are returning to their different corps to better serve the mission from a place of abundance," Goodin says.

The story is quite different at the Devo&Donuts Café at the Pottsville, Pa., Corps. Café organizer Ashley Hermany said she wanted to create a "safe alternative for young adults" in an area with a lot of drinking and partying.

"We were looking for some place where people could come and not be involved in that sort of thing," she says. "A safe place where they would feel welcomed, and in a relaxed environment."

RELATIONSHIP EVANGELISM

The café started last June; Hermany keeps in contact with the participants through social media and through her weekly depositional essents.

About 10 people come every Surslay from 6–10 p.m., to enjoy free Wi–Fi and to sip coffee while working on their laptops. While half the gym is set up for basketball, the other half offers a coffeehouse with low–key music, free doughnuts, and popcorn. Patrons of the café also enjoy some fun with art surplies.

board games, and card games. Other benefits include cell phone charging stations, a television, a PlayStation 3, and a Keurig coffeemaker.

There is no devotional, but Hermany works the crowd,

There is no devotional, but Hermany works the crowd, making sure everyone feels welcome. She also has a "prayer box," in which guests can leave prayer requests.

BRINGING THEM IN

"It's not your Sunday church service, so I don't go preaching to people all the time," Hermany says. "But before people leave at the end of the night, I always ask everyone if I can pray for them," she says.

"I'm very evangelical. I'm constantly talking about the love of God and that sort of thing. There's definitely a spiritual aspect to it.

"It really is a freeing atmosphere to be who I am and to share the love of Christ without having any holdbacks."

Hermany, a substitute teacher, recently spent a month in

Hermany, a substitute teacher, recently spent a month in Thailand counseling human trafficking victims and teaching them English.

She is committed to the Devo&Donuts Café and believes

often hear friends say, "This has been an insanely busy week for me," or something along those lines.

That seems to be the refrain of our rushed society. Distractions come from every direction. Our cell phones whether constantly Every few minutes, another 'ding' alterts us to more messages, breaking news, and information that wostensibly carl like without. Can all the stimuli coming at us every second really be that urgent?

Many fright all me the will be at their salendars see an own.

Many trends tell me they will look at their calendars, see an open day, and wonder if they ve forgates something. They can't imagine actually having any free time between work, school, soccer practice, music lessons, dinner preparation, and nightly television. They often schedule more events rather than slow down.

Studies show that many people get caught up in the hoopla and fail

to unplug and spend time with family or friends—let alone God. How do we cultivate a deep and nourishing spiritual life when we're constantly going full tilt? How do we stop the rollercoaster and get off the ride?

Many Christians say their spiritual growth comes from a strong devotional life—reading the Bible, praying, spending quality time with God each day, meditating on a Bible verse or passage, and listening for the 'still, small voice' of God. Christian often refer to this as "quiet time" and it can take various forms, including reading, music, journaling, coloring or whatever brings a person closer to God.

Some people buy a new devotional book or Bible reading plan at the dawn of a new year, but the busyness of life quickly gets in the way. Pretty soon, they're tempted to set aside the things of God, check their email or phone, channel surf, and settle on Netflix. Too often, God gets the leftovers. If people run out of time, God gets nothing

When there is no Bible reading, meditating, or prayer,

t our relationship with God becomes distant. Like the person who doesn't eat and becomes physically weak, we become spiritually drained without the nourishment of God's Word. We're surprised when spiritual stagnation, the snare of false teachers, and a fall lint sin occurs.

What can be done?

In the classic Christian book The Servestage Letter, written by C.S. Lewis, a senior demon its training his nephew and understudy on how to keep humans from the things of Cock. Among his advice: Tow utili find that anything or nothing is sufficient to attact his wandering attention. Vou no longer need a good book, which he radly likes, to keep him from his prayers or his work or his sleep; a column of advertiements in yesterday's paper will do. — You can make him do nothing at all for long periods." So, how did we get here and what can we do? How do we there are will not a support to the contraction of the contr

we harken back to a simpler and less busy time?

Majors Samuel and Janet Gonzalez, who lead The
Salvation Army's Spiritual Life Development Department

in the USA Eastern Territory, said busyness is valued in America's secular culture. "It seems like in our society, there is so much emphasis on producing, on doing, and accomplishing," Major Samuel said. "That is one reason we get so busy. We see it as a

sign of upward mobility. When we look at other cultures, leisure and free time are signs of upward mobility." Major Janet said today's secular mentallity tells us "We are better because we are doing more; assigning value

are better because we are doing more; assigning value more to the doing than to the being."
"We became such a busy society through technology, which was supposed to improve the quality of life, but it has added another laws to our life, "she said," Not

ogy, which was supposed to improve the quality of life, but it has added another layer to our life," she said. "Now, instead of having 10 things to do, we have 20 after receiving 10 emails. It's not always a healthy approach to view productivity as a sign of efficiency. We become always of our own system."
The Barna Group found this to be true in 2017 when it

The Barna Group found this to be true in 2017 when it released a study showing 62 percent of parents check their phone when they wake up—not their Bibles. The survey of 1,000 U.S. parents found they check their email (74 percent), social media (48 percent), news (36 percent), and calendar (24 percent). Percent) and calendar (24 percent). The control of the control

ifestyle choices

Major Samuel said the key to overcoming this trap and engaging your spiritual life is to be intentional about setting aside time for the things of God—and making it a habit.

"It becomes like the air we need to breathe daily," his

"It becomes like the air we need to breathe daily," his wife added. "Without it, we know something is missing." Major Samuel said a mature Christian knows the importance of spending time with God.
"It's something we know, and we feel," he said. "The Holy Spirit

encourages us and admonishes us to seek time with the Lord."
Major [anet said, "The intentionality can be as simple as putting
your slippers under the bed each night. When you wake up, you must
bend down to get the slippers. That provides a great opportunity to
start your day in prayer."

She said spending time with God should not be α priority, but the priority for a growing Christian.

"People say God is important to them, but is He really the No. 1 priority? When you understand that it's His time, every hour, it shouldn't be a burden to make time for the giver of everything that we are and have."

"The world went and got itself in a big hurry."

The Showshank Redemption

Major Janet, using another clothing metaphor, said if you start buttoning a shirt with the third or fourth button, you may later discover it's misaligned.

"If you start with the first button on top, going all the way down, they will fall in place," she said. "Starting your day with God is like the first button. I don't dare to leave my house without having presented myself to the Lord. I start my day with the Lord and it's my intentional submission to Him."

What is your priority?

Lt. Colonel Patricia LaBossiere, who formerly led the SLD Department the Gonzalezes now head up, said she often hears people say they are switching churches "because I'm not being fed." She warned that Christians can't depend only on Sunday morning sermons and midweek Bible studies for spiritual growth.

"We also have to be able to feed ourselves spiritually," she said. "I really believe the Lord wants us to take that into our own hands as well. I think that's something that's important for us, in busy times, to be able to figure out ways that we can do that."

Echoing the Gonzalezes, LaBossiere said time spent with God must



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"Redesign is an opportunity to reinvigorate readers and designer; to

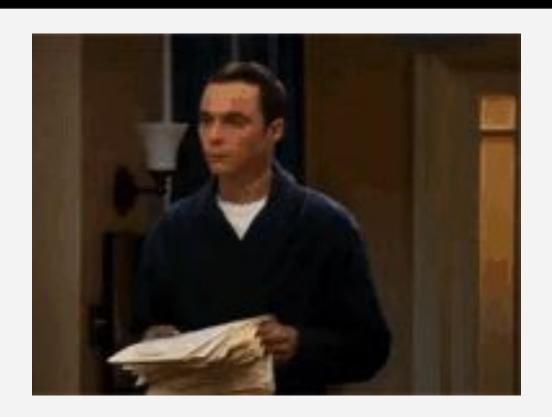
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remember why this matters."

Redesign Radical or Evolutionary

RADICAL

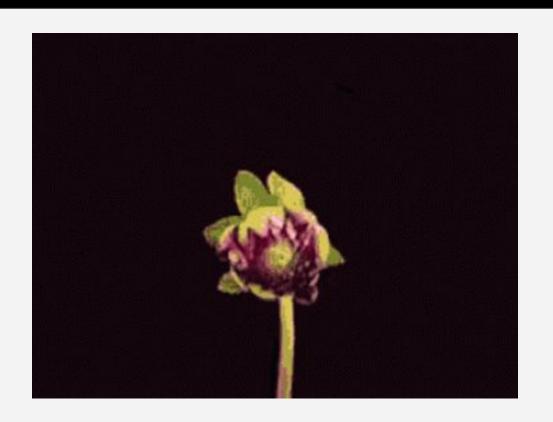
Reevaluate all design and editorial elements



Redesign Radical or Evolutionary

EVOLUTIONARY

Reevaluate portions of the editorial with some frequency.



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Soldier Ada Laporte, who survived a brutal knife attack, received a second chance at life and with God.

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24 'I had the best job in the Army' Betty Blankenship, a THQ staple for decades, retires, Her story is an amazing journey of service.

26 Q&A

Lieutenant Giovanni Romero reflects on his visit to Honduras, the place of his birth.















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Play it loud, fortissimo!

The Fortissimo Music Program in Puerto Rico has brought young soldiers (and their parents) to The Salvation Army and to the Lord.

'Sonrise' at OOB

The General and Commissioner Silvia Cox brought powerful messages to the Seaside Pavilion, installed terrritorial leaders, and participated in a "March of Witness." A spectacular Pier Ministry mesmerized a record number of onlookers.

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A heroin addiction thrusted "Angel" into the streets to work as a prostitute. But a Salvation Army program in Toledo, Ohio, has put her on the path to a better life.



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For years, philanthropists Sally Carver and Jerry

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out why they believe God led them to this ministry.

20 You Will Survive

Iconic singer Gloria Gaynor shares her heartfelt. testimony of survival against the odds. In her new album "My Testimony," she reveals how faith in God made all the difference in her life.



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With the development of vaccines against COVID-19. The Salvation Army has met the ongoing need to get information into minds and needles into arms

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In response to the deadly protests and riots in 1966 in Cleveland, Ohio, The Salvation Army created the first community center of its kind in the Hough community.

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In Massachusetts, seniors learn music and share their

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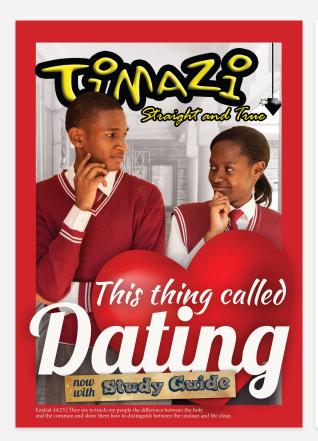


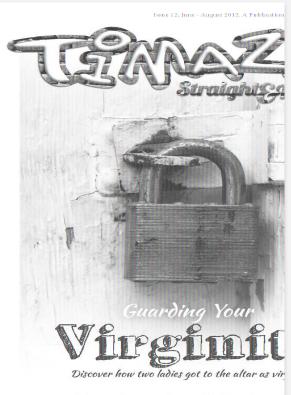
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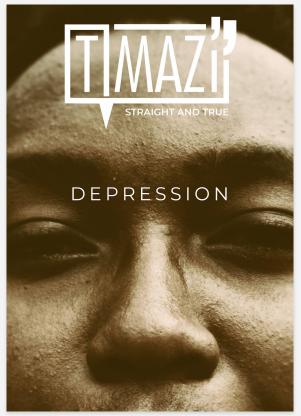
Redesign Purpose

What are the objectives of your redesign?

- ☐ To better represent the magazine's values or purpose.
- To respond to change in editorial content or focus.
- ☐ To respond to changing demographic or readership trends.
- To refresh the publications appearance.











Re-evaluate/evaluate the magazine's voice.

- What are the core values of your organization?
- What words best describe your magazine and reflect its voice?
- How do you want your readers to perceive who you are?
- Who is your audience and what is their age range?

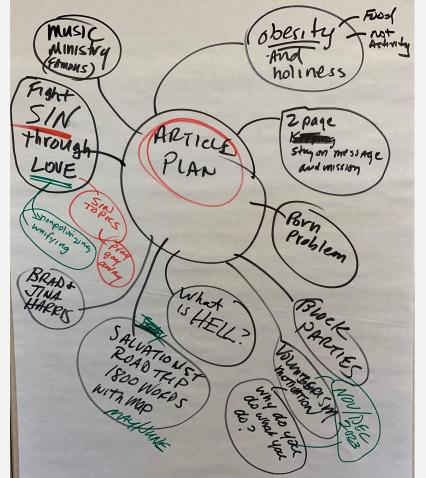
What words best describe your

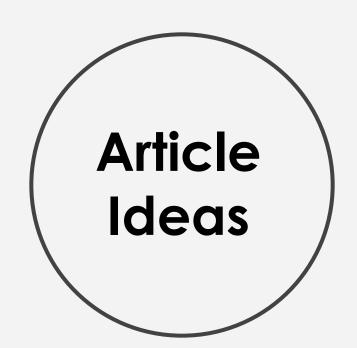
magazine and reflect its voice?

Make a plan.

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COVER STORY What can we do when life seems so busy that we push away the things of God? Christians give some practical advice.



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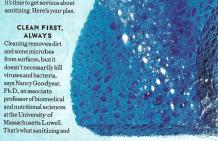
keep it clean A Healthier Kit

We're using it more, which means it's loaded with Here's how to make your cooking space clean and s

he kitchen is the germiest place in the house," says Charles Gerba. Ph.D., a microbiologist at the University of Arizona. That's because there's a steady supply of food for bacteria there, and we've been less likely to use disinfectant cleaners in our kitchens until recently, he says. But now, with the coronavirus to watch out for, not to mention the germs that cause foodborne bacterialike E coliand Salmonella it's time to get serious about sanitizing. Here's your plan.

be food smart

Cleaning removes dirt and some microbes from surfaces, but it doesn't necessarily kill viruses and bacteria. says Nancy Goodyear, Ph.D., an associate professor of biomedical and nutritional sciences at the University of Massachusetts Lowell.





SPONGE COUNTERS It's a microbe magnet. Sanitize it in The sink is a breeding ground for germs, and the microwave countertops are or dishwasher or sook it in constantly bea diluted bleach ing touched. solution, every Disinfect them once or twice few days Replace you

sponge every

HANDLES & KNOBS The door handles of the refrigerator. cabinets, and pantry harbor germs from all the use they get. Disinfect them once or twice a day.

the dishwash

CUTTING BOARDS These *usual have more E. coli than a toilet seat 1 Gerba savs. After you cut raw meat, rui the cutting hoard throug

on the sanitiz

cycle, he says

To kill danger-ous kitchen germs, you nee

to clean and

Lighten Your Mental Load The daily lift of mom duties is real and can make the need to decompress essential. How to give your brain a rest. By Mary Anderson mothers take on 65 percentofthe child care in heterosexual couples who are both money earners, says clinical psychologist Darcy Lockman, Ph.D., the author of All the Rage: Mothers. Fathers, and the Myth of Equal Partnership. That's in part attributable to patterns ingrained over a lifetime. "Girls are praised for thinking about others and helping-or being communal. Boys are rewarded for thinking about



tasked with "prospective memory"-that is, remembering to remember, says Elizabeth Haines, Ph.D., a social psychologist and a professor at William Paterson University in New Jersey. "And we know that when people are taxed with remembering goals, it shuts down the brain's exec utive function-that's your mental scratch pad."

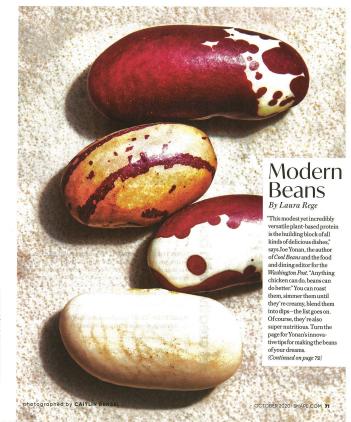
Haines suggests using shared digital calendars and motivational strategies to empower kids and partners to tend to their own goals. That way, you regain mindshare and "they gain critical ings of competence-every-

COMPRESS YOUR TO-DOS

"Don't pepper your day with the list of things you do for the family," says Shape Brain Trust member Christine Carter, Ph.D., the author of The New Adolescence, Instead block off a time slot one day a week for what Carter calls "family admin." Create a folder in your email to file incoming notices from schools and the like, and have a physical in-box for bills to deal with during your designated power hour. Doing so will signal your mind to chill for now, "Often, we are plagued by intrusive

be food smart

creative ways to eat healthy



their own goals and prioritiesbeing 'agentic,'" Lockman says. Fast-forward to having kids of their own, and "the mother is implicitly charged with carrying the mental load." Here, three ways to free

bestrong well BETYER SLIFER GAME PLAN

skills in self-efficacy and feelone wins," Haines says.

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your time and your mind.

SINK&

Sobriety Through Service

Walt Kehoe once struggled with drugs and alcohol, but now he keeps himself so busy serving, he doesn't think about his past

by ROBERT MITCHELL

Portland, Maine, chances are maintenance ing coffee outreach to homeless people, man Walter "Walt" Kehoe is right in the

town Portland is busily committed to The but Walt usually arrives around 5 or 5:30 a.m. Salvation Army's mission. In the mornings, to start the brew and get everything ready. Walt and other volunteers serve steaming cups of coffee to the city's hurting and former corps officer in Portland, and Walt homeless. When large numbers of asylum used to hit the streets once a week in the seekers arrived in the city last year and the church's canteen serving coffee before sium. The migrants now sleep elsewhere. church's gym floor served as a nightly sanctuary and a place for weary bodies to sleep, Walt was there behind the scenes, helping make it all happen.

Walt is not specifically trained in maintenance but says, "I just know a little bit about a lot of things." He spent most of his life as an equipment operator before coming to The Salvation Army after graduating from the organization's Adult Rehabilitation Center (ARC) program.

the property," Walt says.

If it's happening at The Salvation Army in Portland Corps is Holy Grounds, the mornshelter residents, and migrants. It's not uncommon to see a line form outside the This church in the heart of down- coffee window even before it opens at 7:30.

> Captain Michael Harper, who is the starting Holy Grounds. Two years ago, Harper bought a fast food-style window street outside the church.

"I put that window in, and we were off to the races," Walt recalls.

Ministry of presence

Holy Grounds at one point was giving out 400 cups of coffee every morning, but that has slowed down some with the closing of a helps transport Christmas gifts during the "I'm a jack-of-all-trades type person for nearby homeless shelter, Walt and Harper holiday season and delivered meals after the often engage the recipients and pass out mass shooting last year in nearby Lewiston, One of the signature ministries at the Bibles and tracts. Sometimes they just sit Maine. He also helps with Christmas

and listen and let those struggling with life share their stories.

"We just go out there and converse and be an example for the people." Walt says. "I see the struggle. In kind of a weird way, their struggle helps me stay sober. I remember where I came from."

Walt helps them celebrate their personal victories, such as finding a job, a place to live, or even getting into the ARC with a chance to turn their lives around with Christ's help.

"Not everybody will listen to these people," Walt says. "Then you try to give them advice. I give them a hand up, not a handout. A lot of people are stuck, and they can't find a way out. I'm always recommending the ARC as a better way of life."

The church also offers English as a second language (ESL) and computer classes to help migrants adjust to life in the United States. Walt, as the maintenance man, led the effort to renovate the space that serves as the classroom.

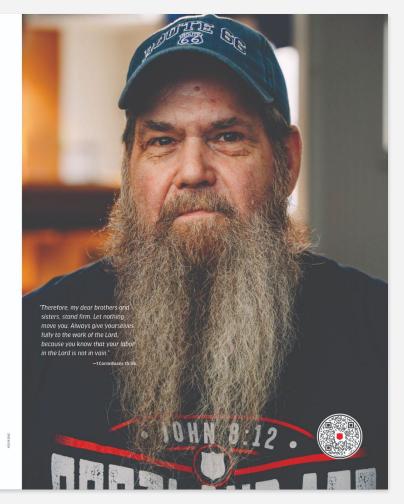
"I organize things so they can do their classes," he says. "It's very rewarding. I don't have time to think about drinking and other things anymore. They can rely on me, and they know that."

Last year, Walt was busy making sure the church was ready for migrant families to come each evening for dinner and to sleep on the floor of the church's gymna-

"There were almost 80 migrants down there on mats every night," he said. "They and asked Walt to install it facing the busy came from several different countries to get here. They were grateful because they weren't being shot at. Now, they mostly come for ESL and computer classes."

The go-to guy

The church also depends on Walt for more routine tasks, such as snow removal. He



For the Record

'He speaks and his people sit up at attention. I want my people to do the same!

U.S. President, in a Fox News interview following his summit with North Korean dictator Kim Jong Un; he later said that he was being sarcastic



£3,500

The price—equivalent to roughly \$4,650—of a viscose replica of Meghan Markle's silk wedding-reception dress; designer Stella McCartney announced plans to make 46 copies of the dress to mark the opening of a new store

Number of votes cast for incumbent Bruce Lorenz in the Ruso, N.D., mayoral race; he was re-elected unanimously



'But my emails.'

HILLARY CLINTON, former U.S. Secretary of State, tweeting on the June 14 Department of Justice inspector general's report, which found that former FBI head James Comey used personal email for official business; Comey raised similar concerns about Clinton's email use during her 2016 presidential campaign

'POSSIBLY BECAUSE OF MASS IIIMPING'

INSTITUTE OF GEOLOGIC AND ATMOSPHERIC INVESTIGATIONS, an organization in Mexico, explaining the cause of the "artificial earthquake" that was registered by its sensors on June 17, right after Mexico scored the goal that led to an upset victory over Germany in the World Cup I didn't want people to think that you could give in to fear.'

STEVE SCALISE (R., LA.), majority whip in the U.S. house of Representatives, on returning to play in the annual charity congressional baseball game after he was shot while practicing for last year's outing; Democrats beat the Republicans 21-5

Emmanuel Macron French leader slammed for spending \$58,000 on china plates



Napoleon Hat worn by the French leader sold for almost \$400,000

30

Length, in days, of the prison sentence received by a neighbor of U.S. Senator Rand Paul (R., Ky.), who tackled the politician and broke his ribs during a dispute over yard debris last year

gaming disorder

A mental-health condition added to the new edition of the World Health Organization's disease-classification manual; it's characterized by a pattern of prioritizing online games or video games to the point of 'significant' impairment in personal, family, social, educational, occupational or other important areas of functioning the disease of the control of the con

WHO WE ARE



In the early 20th century,
The Salvation Army ran a very
successful emigration program.
By 1933, it had helped over
200,000 British citizens emigrate
to the colonies and dominions
of Great Britain.



John Ashbery (1927-2017), an influential American poet, once said,

"There is the view that poetry should improve your life. I think people confuse it with The Salvation Army."

The Salvation Army improves lives by "Doing the Most Good."

Evangelize Anywhere

Founder William Booth set up a tent in a Quaker graveyard in London's East End during the early days of The Salvation Army and held several successful evangelistic meetings there.



Donor Corner

Since 2020, high school student Avani Verma (at right) has supported The Salvation Army Kroc Center in Camden, N.J., with donations of gently used sports equipment through her nonprofit organization, The Seva Project.

The Seva Project contends that every child deserves the opportunity to enjoy the benefits and chiracter building lessons that come with playing sports. Since seventh grade, Avani, a high school athlete herself, has hosted drives to collect new and gently used sports equipment for local organizations. Seven means "selfless service" in Sanskrit.

"We are blessed by The Seva Project's partnership with The Salvation Army in Camden," said Major Richard Sanchez, corps officer at the Kroc Center. "This year's donation of lacrosse equipment will help us establish our lacrosse program after a several-year hiatus, and ensure that our developing athletes have the tools they need to play the sport competitively. We are so thankful to Avantin for her support!"

Visit www.the-seva-project.org for more information.



California or really in the mainland U.S. Four of us found one another through the internet, and we started Textured Waves on Instagram to promote diversity in the water. There was this voice missing from surfing, a culture that wasn't represented. We wanted to change that. Endless summer I've never lost that stoke you experience catching your first wave. Feeling what the wave is going to give me,

then giving my energy back to the wave—it's a dance.

aren't a lot of women of color waiting

for waves in the surf lineups in

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VOLUNTEERSPOTLIGHT

by HUGO BRAVO

Robert "Butch" Conklin's co-workers know that every December, he takes three weeks off. Conklin, along with his daughters Caitlin and Clara, spend most of December at The Salvation Army in Middletown, NY.

They pack food and prepare Angel Tree toys for delivery. They also play Christmas music and wear their favorite holiday sweaters. Major Mary A. Moore, the Salvation Army pastor at Middletown, knows that this family understands the importance of the Army's mission during Christmas.

Fifteen years ago, Conklin was introduced to The Salvation Army through a partnership with his job at Frontier Communications, where he works as a foreman. In awe of the Army's ministry, he continued to volunteer on his own time.

"I did community service in my own church, but I really liked the no-nonsense approach that Majors Paula and Donald Spencer, the corps officers at the time, had towards ministry," says Conklin. "It amazed me to see the books that corps officers handle, how they keep track of what each family needs, and how they're going toget if of them.

"When someone makes a donation, they don't see the work that goes on behind the scenes or how officers work to provide for a family that comes in looking for food or a winter coat," says Conklin.

Conklin also brought his daughters Caitlin and Ciara to help.

Caitlin remembers, "It was definitely new to us: no one in our school did any volunteering."

But just like their father, the girls found joy in giving their time to Middletown. They even recruited their friends to join them, a skill they inherited from their dad. Caitlin says he cannot stop singing the praises of The Salvation Army, even while out with his friend.

"My father is turning others into better people by showing them the spirit of volunteering," says Caitlin

Conklin says that it's even surprising to him how eager his friends are to be a part of the ministry. "These are people who I've known for years and who are still the hardest workers or retired.

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Butch Conklin and

You might not think they are the first ones to give their time. But they're the ones happily carrying packages and food to homes a mile away. For example, a friend named Bobby King has been here every step of the way with us. Christmas time at The Salvation Army has made Bobby a huge part of our family."

Cattlin says, "My father's friends see that volunteering for the Armylets them see the fruits of their labor. Here, they meet the people who they're helping. It's a beautiful experience to see the joy on children's faces when they pick up a dollhouse or a bike, or when a mother gets a car seat for her baby. Those are moments that keep me coming back."

Conklin's youngest daughter Ciara says, "When we started volunteering as kids, I didn't think too much into it; volunteering was just something that we did as a family. But when I look back, I realize that it has shaped my sister and me into the people who we are today."

The sisters' time with The Salvation Army was a precursor to their own careers. Caitlin works for the Ronald McDonald House New York and manages 8,000 annual volunteers. Cliars attudied sports management in school, but now is pursuing her Masters to become a special education teacher. She currently works as a crisis intervention worker for kids with Special Needs; meeting the families and children of the Middletown Corps influenced her career change.

During the COVID-19 lockdowns, Ciara donated food and other essentials and worked with staff members at her school to deliver it to families in need.

"You've never really lived until you do something for someone who can never repay you. That is a staple of being part of The Salvation Army," says Ciara.

Conklin says, "Every year, I look forward to the December day when Major Moore calls me and says, 'The food is in the gym; come do your magic.'"

"Our Christmas is The Salvation Army," says Caitlin.

Ciara agrees. "We don't ask each other what gifts we want or what are we cooking for Christmas dinner. We ask, 'On what days does The Salvation Army need us?"

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Collaborate.

